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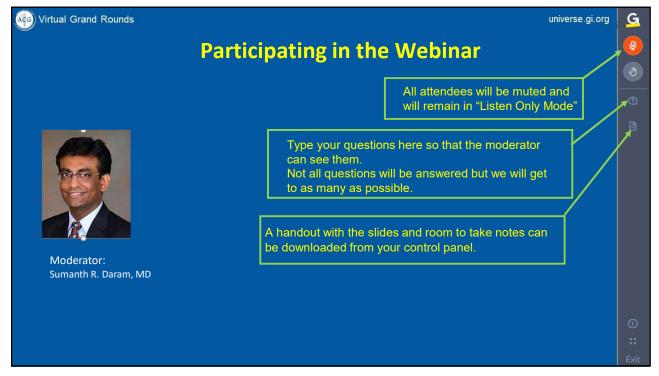


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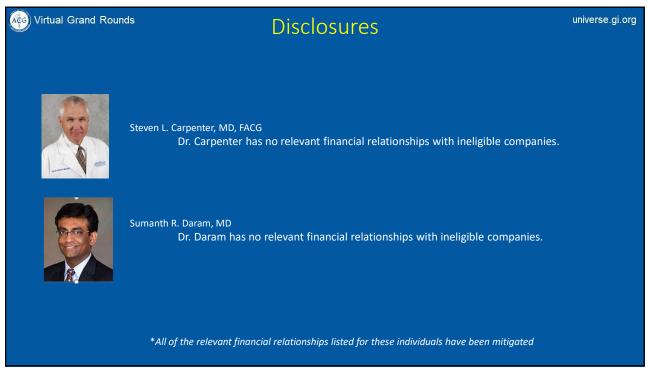
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universe.gi.org The Aging Gastroenterologist: Retire or Slow Down?





Steve Carpenter, MD, FACG Center for Digestive & Liver Health Mercer University School of Medicine Savannah, GA



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Growth in U.S. population

- U.S. Census Bureau estimates
 - 328.2 million in 2019
 - will grow to 363.0 million by 2034
- 22.9 million (66%) is growth in the number of people age 65 or older.

U.S. census data



How physician retirement age compares to the US average

Mean retirement age is increasing in the U.S.

Primarily due to increased lifespan & higher cost of living.

Physicians appear to retire even later

Most physicians retire between the ages of 65 and 70.

Retirement age for physicians:

Before 60: 12% Between 60 - 65: 29% Between 65 - 70: 31% Between 71 - 75: 13% After 75: 14%

Claire Wallace - August 2nd, 2022. Gallup. Report from AMA Insurance

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U.S. physician shortage varies by region

98% of the projected growth in demand will occur in metropolitan areas

Additional physicians required by region

South 62,900 West 54,600 Northeast 12,600 Midwest 8,800

https://www.jacksonphysiciansearch.com/physician-retirement-what-leads-physicians-to-retire-early-versus-lated and the substitution of the subst



Recent AAMC study predicts physician shortage

Deficit of 37,800 to 124,000 physicians by 2034

17,800 - 48,000 Primary care physicians **Specialists** 21,000 - 77,100

Stagnant growth of Specialists

Projections indicate little growth in supply of surgical specialties.

Aging population requires more complex care

greater reliance on specialized care

https://www.jacksonphysiciansearch.com/physician-retirement-what-leads-physicians-to-retire-early-versus-late

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Dec 2020: Congress Passes Historic GME Expansion

Congress passed a historic increase to the Medicare graduate medical education (GME) program on Monday, Dec. 21 - the first increase to the program in nearly 25 years. The expansion was part of the year-end Consolidated Appropriations Act, 2021 [see related story].

AAMC President and CEO David J. Skorton, MD, released a statement on the inclusion of the GME positions, stating that the

Contacts Allyson Perleoni, Manager, **Government Relations** aperleoni@aamc.org

"new residency positions supported by this legislation are a necessary and critical first step in training enough physicians to care for our growing and aging population. ...While the nation's teaching hospitals will continue to invest their own resources to train physicians over their caps, these new slots will alleviate some of the pressure they have been facing and will allow them to increase training."

Leonard Su

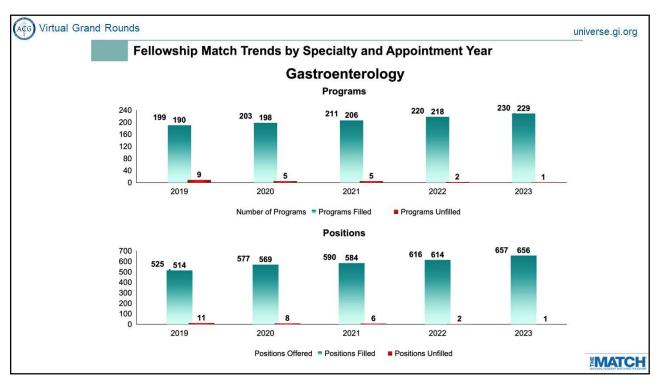
The legislation includes 1,000 new Medicare-supported GME positions. In the distribution of these new residency positions, the slots will be prioritized to teaching hospitals in rural areas, hospitals training residents over their cap, hospitals in states with new medical schools, and hospitals that care for underserved communities. The legislation also includes fixes to enhance Rural Training Track programs to increase collaboration between rural and urban teaching hospitals while residents gain experience in providing care in rural communities. It also makes an adjustment to artificially low Medicare caps and per resident amounts that limit residency training in some hospitals through no fault of their own.

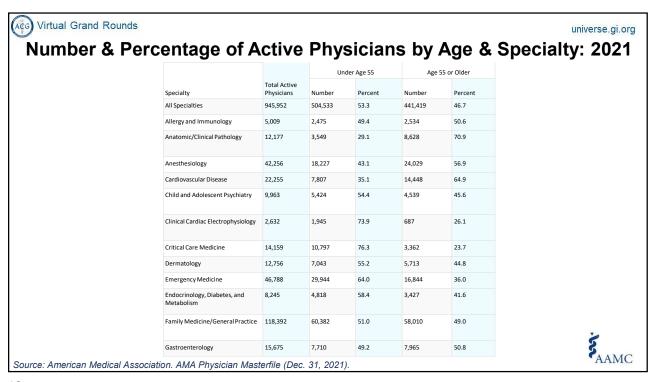


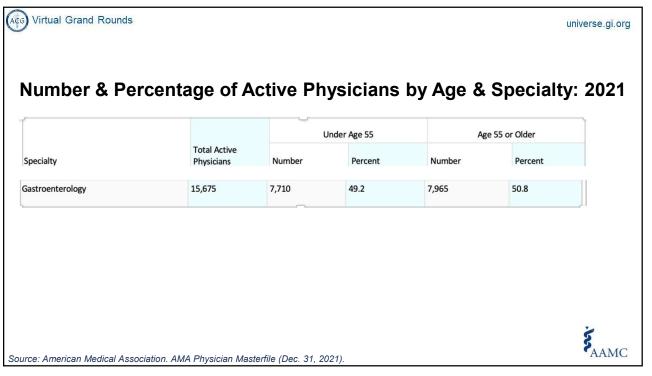
			Total			Percent I	Matched			universe.gi.or
	Year	Number of Positions	Active Applicants	MD Seniors	DO Seniors	U.S. IMGs	Non-U.S. IMGs	Others	All Applicants	
-	1992	20,394	19,519	92.4	62.1	58.7	58.0	53.5	83.3	
	1993	20,598	20,916	92.4	63.7	57.2	58.4	47.2	92.1	
	1994	20,772	22,352	93.0	63.5	47.5	50.9	48.6	77.9	
	1995	20,751	22,936	92.7	66.1	49.8	50.5	52.8	77.9	
	1996	20,563	24,718	92.1	70.4	48.5	40.9	53.7	72.8	
	1997	20,209	26,323	92.7	66.9	43.5	34.5	46.1	69.0	
	1998	20,299	26,360	93.5	71.7	45.5	31.4	55.4	69.0	
	1999	20,453	26,462	93.8	69.6	47.5	32.2	56.3	69.5	
	2000	20,598	25,056	93.9	73.1	51.4	38.5	55.8	73.4	
	2001	20,642	23,981	93.7	71.2	52.4	44.8	58.3	76.5	
	2002	20,602	23,459	94.1	73.3	53.8	51.3	50.2	78.6	
	2003	20,908	23,965	93.2	73.1	54.6	55.7	48.3	78.5	
	2004	21,192	25,246	92.9	72.7	55.4	52.4	47.4	76.8	
	2005	21,454	25,348	93.7	72.1	54.7	55.6	47.3	78.0	
	2006	21,659	26,715	93.7	72.8	50.6	48.9	45.3	75.1	
	2007	21,845	27,944	93.4	72.6	50.0	45.5	46.5	73.4	
	2008	22,240	28,737	94.2	74.2	51.9	42.4	45.3	72.9	
	2009	22,427	29,888	93.1	73.6	47.8	41.6	46.1	71.4	
	2010	22,809*	30,543	93.3	75.0 *	47.3*	39.8*	45.0*	71.2*	
	2011	23,418*	30,589	94.1	75.4 *	50.0 *	40.9*	43.7*	73.2*	
	2012	24,006*	31,355	95.1	78.8 *	49.1 *	40.6*	41.9*	73.1*	
	2013	26,138*	34,355	93.7	78.5 *	52.8 *	47.0*	40.7*	73.5*	
	2014	26,678*	34,270	94.4	82.1 *	53.0 *	49.5*	46.0*	75.0*	
	2015	27,293*	34,905	93.9	82.7 *	53.1 *	49.4*	43.4*	75.2*	
	2016	27,860*	35,476	93.8	83.8 *	53.9 *	50.5*	47.3*	75.6*	
	2017	28,849*	35,969	94.3	85.0 *	54.8*	52.4*	44.9*	77.0*	
	2018	30,232*	37,103	94.3	81.7 *	57.1 *	56.1*	43.3*	78.3°	
	2019	32,194*	38,376	93.9	88.1 *	59.0 *	58.6*	46.3*	79.6*	
	2020	34,266*	40,084	93.7	90.7 *	61.0 *	61.1*	45.0*	80.8*	
	2021	35,194*	42,508	92.8	89.1 *	59.5 *	54.8*	47.0	78.5*	
	2022	36,277*	42,549	92.9	91.3 *	61.4 *	58.1*	51.5*	80.1*	
28	Matakasasa	ara aalaulata	after running the	Match alassit	and do not	antida COAD	lata Ohuminian	(D) positions	are evaluated	

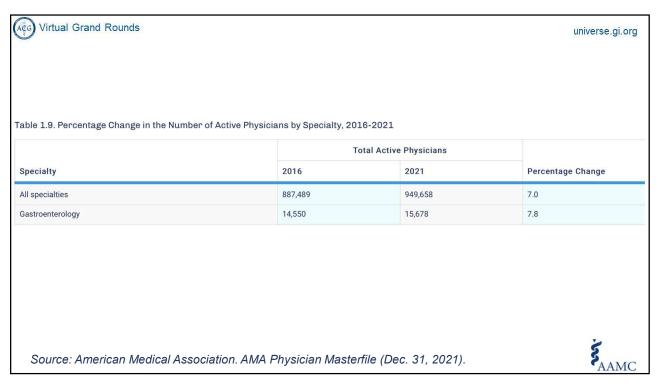
Vest Positions Active			Total			Percent I				Year	Number of	2008	22,240
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1993 20,598 20,916 92,4 63.7 57.2 58.4 7.2 92.1 1993 20,598 2010 22,809 1995 20,751 22,336 92.7 66.1 49.8 50.5 52.8 77.9 1994 20,772 20,313 20,3418 1996 20,563 24,718 92.1 70.4 48.5 40.9 53.7 72.8 1994 20,772 2011 23,418 1997 20,09 26,323 92.7 66.9 43.5 34.5 46.1 60.0 1995 20,751 2012 24,006 1998 20,299 26,360 93.5 77.7 45.5 31.4 55.4 60.0 1995 20,751 2012 24,006 1998 20,453 26,462 33.8 69.6 47.5 32.2 56.3 69.5 1996 20,563 2013 26,138 2001 20,642 23,981 93.7 71.2 52.4 44.8 58.3 76.5 1997 20,209 2014 26,678 2002 20,622 23,469 44.1 73.3 53.8 51.5 51.4 58.5 55.8 75.4 1997 20,209 2014 26,678 2004 21,192 25,246 92.9 72.7 55.4 52.4 47.4 76.8 1998 20,299 20,453 2004 21,192 25,246 92.9 72.7 55.4 52.4 47.4 76.8 1998 20,453 2005 21,464 25,348 93.7 72.1 54.7 55.6 47.3 76.0 1999 20,453 2005 21,464 25,348 93.7 72.1 54.7 55.6 47.3 76.0 1999 20,453 2005 21,464 25,348 93.7 72.1 54.7 55.6 48.9 45.3 75.1 2000 20,598 20,563 2015 27,293 2006 21,464 25,348 93.7 72.1 54.7 55.6 47.3 76.0 1999 20,453 2015 27,293 2006 21,464 25,348 93.7 72.1 54.7 55.6 47.3 76.0 1999 20,453 2015 27,293 2006 21,464 25,348 93.7 72.1 54.7 55.6 47.3 76.0 1999 20,453 2016 27,860 2008 22,404 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2000 20,598 2016 27,860 2008 22,404 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2000 20,598 2016 27,860 2008 22,404 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2002 20,602 20,598 2016 27,860 2008 22,404 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2002 20,602 20,598 2016 27,860 2008 22,404 28,737 94.2 74.2 51.9 42.4 45.5 74.7 75.5 46.5 46.5 74.4 2001 20,642 2017 28,849 2010 22,899 30,543 93.3 75.0 47.3 38.9 45.0 45.5 74.4 2001 20,642 2017 28,849 2016 22,899 30,543 93.3 75.0 47.3 38.9 45.0 45.5 74.4 2000 20,598 2016 20,598 2016 27,860 2008 22,448 20.0 20,598 93.1 73.6 47.8 41.6 46.1 71.4 2001 20,642 2017 28,849 2019 20,642 2017 28,849 2019 20,642 2017 28,849 2019 20,642 2017 28,849 2019 20,642 2017 28,849 2019 20,642 2017 28,849 2019 20,642 2017 28,849 2019 20,642 2000 20,598 2019 20,642 20,642 20,642 20,642 20,642 20,642 20,642 20,642 20,642 20,642 20,642 2	1992									1992	20.394	2009	22,421
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2002 20,602 23,459 94.1 73.3 53.8 51.3 50.2 78.6 1997 20,209 2014 26,678 2003 20,908 23,965 93.2 73.1 54.6 55.7 48.3 78.5 1998 20,299 2015 27,293 2005 21,454 25,348 93.7 72.1 54.7 55.6 47.3 78.0 1999 20,453 2015 27,293 2006 21,659 26,715 93.7 72.8 50.6 48.9 45.3 75.1 2007 21,845 27,944 93.4 72.6 50.0 45.5 45.5 73.4 2000 20,598 2016 27,860 2008 22,240 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2008 22,240 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2010 22,639 30,543 93.3 75.0 47.8 41.6 46.1 71.4 2001 20,642 2017 28,849 2010 22,809 30,543 93.3 75.0 47.3 39.8 45.0 71.2 2010 22,809 30,543 93.3 75.0 47.3 39.8 45.0 71.2 2011 23,418 30,589 94.1 75.4 50.0 40.9 43.7 73.2 2002 20,602 2018 30,232 2012 24,006 31,355 95.1 78.8 49.1 40.6 41.9 73.1 2001 20,642 2017 22,406 31.355 95.1 78.8 41.6 40.0 41.9 73.1 2001 20,642 2017 20,602 2018 30,232 2013 22,183 34,355 95.1 78.5 52.8 47.0 40.7 75.5 2003 20,908 2												2013	20,130
2003 20,908 23,965 93.2 73.1 54.6 55.7 48.3 78.5 1998 20,299 2004 21,192 25,246 92.9 72.7 55.4 52.4 47.4 76.8 2005 21,454 25,348 93.7 72.1 54.7 55.6 47.3 78.0 1999 20,453 2005 21,454 25,348 93.7 72.1 54.7 55.6 47.3 78.0 1999 20,453 2006 21,659 26,715 93.7 72.8 50.6 48.9 45.3 75.1 2007 21,845 27,944 93.4 72.6 50.0 45.5 48.5 73.4 2000 20,598 2016 27,860 2008 22,240 28,737 94.2 74.2 51.9 42.4 45.3 72.9 2000 20,598 2017 28,849 2009 22,427 28,988 93.1 73.6 47.8 41.6 46.1 71.4 2001 20,642 2017 28,849 2010 22,809 30,843 93.3 75.0 47.3 39.8 45.0 71.2 2010 22,809 30,843 93.3 75.0 47.3 39.8 45.0 71.2 2010 22,818 30,325 95.1 75.4 50.0 40.9 43.7 73.2 2002 20,602 2018 30,232 2012 24,006 31,355 95.1 78.8 41.1 40.6 41.9 73.1 2001 20,642 2018 2018 2018 2018 2018 2018 2018 201										1997	20,209	0044	00.070 *
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2005										1998	20,299	0045	07.000.4
2006										1000	20.452	2015	27,293 *
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2008 22,240 28,737 94.2 61.9 42.4 45.3 72.9 2001 20,642 2017 28,849 2019 22,809 30,543 93.1 73.6 47.8 41.6 46.1 71.4 2001 20,642 2016 22,809 30,543 93.3 75.0 75.0 75.0 71.2 2011 23,418 30,589 94.1 75.4 50.0 40.6 41.9 73.1 2012 24,006 31,355 95.1 78.8 49.1 40.6 41.9 73.1 2013 26,138 34,355 95.1 78.8 5 49.1 40.6 40.7 73.5 2003 20,908 2019 32,194 2013 26,138 34,355 93.7 78.5 52.8 47.0 40.7 73.5 2003 20,908 2019 32,194 2016 27,800 33,400 93.9 92.7 53.1 49.4 43.4 75.2 2004 21,192 2020 34,266 2016 27,800 35,476 93.8 83.8 53.9 50.5 47.3 75.6 2005 21,454 2016 27,800 35,476 93.8 83.8 53.9 50.5 47.3 75.6 2005 21,454 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2019 32,1454 2019 32,144 33.7 63.7 63.7 63.7 63.7 63.7 63.7 63.7	2007	21,845	27,944	93.4	72.6	50.0	45.5	46.5	73.4	2000	20.598	2016	27,860 *
2010	2008	22,240	28,737	94.2	74.2	51.9	42.4	45.3	72.9	2000	20,000		
2011 23,418* 30,589 94.1 75.4 50.0 40.9* 43.7* 73.2* 2002 20,602 2018 30,232 2012 24,006* 31,355 95.1 78.8 54.1* 40.6* 41.9* 73.1* 2013 26,18* 34,355 95.1 78.8 5 95.1 78.5 52.8 47.0* 40.7* 73.5* 2003 20,908 2019 32,194 2014 26,678* 34,270 94.4 82.1 53.0* 49.5* 46.0* 75.0* 2015 27,293* 34,905 93.9 82.7 53.1* 49.4* 43.4* 75.2* 2004 21,192 2016 27,280* 35,476 93.8 83.8 53.9* 50.5* 473.3* 75.5* 2005 21,454 2017 28,849* 35,969 94.3 85.0 54.8* 52.4* 44.9* 77.0* 2018 30,232* 37,103 94.3 81.7 57.1* 56.1* 43.3* 78.3* 2006 21,659 2019 32,194* 38,376 93.9 88.1* 59.0* 58.6* 463.3* 79.6* 2006 21,659 2020 34,266* 40,084 93.7 90.7 61.0* 61.1* 45.0* 80.8* 2007 21,845 2021 35,194* 42,508 92.8 80.1* 59.5* 54.8* 47.0* 78.5* 2021 36,277* 42,549 92.9 91.3 * 61.4* 58.1* 51.5* 80.1* **Match rates were calculated after running the Match algorithm and onto include SOAP data. Physician (Rip) positions are excluded.**	2009	22,427	29,888	93.1	73.6	47.8	41.6	46.1	71.4	2001	20,642	2017	28,849 *
2012	2010	22,809*	30,543	93.3	75.0 *	47.3 *	39.8*	45.0*	71.2*				
2013 26,138* 34,355 93,7 78,5 52.8* 47,0* 40,7* 73,5* 2003 20,908 2019 32,194 2014 26,678* 34,270 94,4 82.1 53.0 49,5* 46,0* 75,0* 2015 27,293* 34,905 93,9 82,7 53,1* 49,4* 43,4* 75,2* 2004 21,192 2016 27,800* 35,476 93,8 83.8* 53,9* 50,5* 47,3* 75,6* 2005 21,454 2017 28,849* 35,969 94,3 85,0* 54,8* 52,4* 44,9* 77,0* 2005 21,454 2018 30,232* 37,103 94,3 81,7* 57,1* 56,1* 43,3* 78,3* 2006 21,659 2019 32,194* 38,376 93,9 88,1* 59,0* 58,6* 46,3* 79,6* 2006 21,659 2020 34,266* 40,084 93,7 90,7* 61,0* 61,0* 61,1* 45,0* 80,8* 2007 21,845 2021 35,194* 42,508 92,8 89,1* 59,5* 54,8* 47,0* 78,5* 2007 21,845 2021 36,277* 42,549 92,9 91,3* 61,4* 58,1* 51,5* 80,1* Veletch rates were calculated after running the Match algorithm and do not include SOAP data. Physician (R) positions are excluded.	2011	23,418*	30,589	94.1	75.4 *	50.0 *	40.9*	43.7*	73.2*	2002	20,602	2018	30,232 *
2014 26,678 34,270 94.4 82.1 53.0 49.5 46.0 75.0 2004 21,192 2020 34,266 2016 27,860 35,476 93.8 83.8 53.9 50.5 47.3 75.6 2005 21,454 2016 30,232 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2005 21,454 2018 30,232 37,103 94.3 81.7 57.1 56.1 43.3 78.3 2006 21,659 2020 34,266 40,084 93.7 90.7 61.0 61.1 45.0 80.8 2006 21,659 2021 35,194 42,508 92.8 91.8 59.5 54.8 47.0 78.5 2007 21,845 2022 36,277 42,599 92.9 91.3 61.4 58.1 51.5 80.1 45.1 51.5 80.1 45.1 45.1 45.1 45.1 45.1 45.1 45.1 45	2012	24,006*	31,355	95.1	78.8 *	49.1 *	40.6*	41.9*	73.1*	0000	00.000		2000000 - 100000000000000000000000000000
2014 26,678 * 34,270 94.4 82.1 * 53.0 * 49.5 * 46.0 * 75.0 * 2004 21,192 2020 34,266 2016 27,893 * 34,905 93.8 82.7 * 53.1 * 49.4 * 43.4 * 75.2 * 2004 21,192 2020 34,266 2016 27,800 * 35,476 93.8 83.8 * 53.9 * 50.5 * 47.3 * 75.6 * 2005 21,454 2017 28,849 * 35,969 94.3 85.0 * 54.8 * 52.4 * 44.9 * 77.0 * 2005 21,454 2018 30,232 * 37,103 94.3 81.7 * 57.1 * 56.1 * 43.3 * 78.3 * 2006 21,659 2021 35,194 2020 34,266 * 40,084 93.7 90.7 * 61.0 * 61.0 * 61.1 * 45.0 * 80.8 * 2007 21,845 2022 36,277 * 42,549 92.9 91.3 * 61.4 * 58.1 * 51.5 * 80.1 * 20.2 *	2013	26,138*	34,355	93.7	78.5 *	52.8 *	47.0*	40.7*	73.5*	2003	20,908	2019	32,194 *
2016 27,860 35,476 93.8 83.8 53.9 50.5 47.3 75.6 2005 21,454 2021 35,194 2016 27,860 35,476 93.8 85.0 54.8 52.4 44.9 77.0 2005 21,454 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 85.0 54.8 52.4 44.9 77.0 2018 30,222 37,103 94.3 81.7 59.0 58.6 46.3 79.6 2019 32,144 38,376 93.9 85.1 59.0 58.6 46.3 79.6 2021 35,194 42,506 92.8 80.1 59.5 54.8 47.0 78.5 2021 35,194 42,506 92.8 80.1 59.5 54.8 47.0 78.5 2022 36,277 42,549 92.9 91.3 61.4 58.1 55.1 58.1 47.0 78.5 2022 36,277 42,549 92.9 91.3 61.4 58.1 58.1 58.1 58.1 58.1 58.1 58.1 58.1	2014	26,678*	34,270	94.4	82.1 *	53.0 *	49.5*	46.0*	75.0°	2004	21 102		(a) - 1 (a) (a) (a) (a)
2016 27,860° 35,476 93.8 83.8 53.9 50.5° 47.3° 75.6° 2005 21,454 2017 28,849° 35,969 94.3 85.0° 54.8° 52.4° 44.9° 77.0° 2018 30,232° 37,103 94.3 81.7° 57.1° 56.1° 43.3° 78.3° 2006 21,659 2019 32,194° 38,376 93.9 88.1° 59.0° 58.6° 46.3° 79.6° 2020 34,266° 40,084 93.7 90.7° 61.0° 61.1° 45.0° 80.8° 2007 21,845 2021 35,194° 42,508 92.8 91.8° 59.5° 54.8° 47.0° 78.5° 2022 36,277° 42,599 92.9 91.3° 61.4° 58.1° 51.5° 80.1° Astich rates were calculated after running the Match algorithm and do not include SOAP data. Physician (R) positions are excluded.										2004	21,192	2020	34.266 *
2018 30,222* 37,103 94.3 81.7 57.1 56.1 43.3 79.6 2006 21,659 2020 34,266* 40,084 93.7 90,7 61.0 61.1 45.0 89.8 91.7 59.5 54.8 47.0 78.5 2007 21,845 2021 35,194* 42,508 92.8 89.1 59.5 54.8 47.0 78.5 2007 21,845 2022 36,277* 42,549 92.9 91.3 61.4 58.1 51.5 88.1 51.5 51.5 88.1 45.0 80.1* Authorizates were calculated after running the Match algorithm and do not include SOAP data. Physician (R) positions are excluded.										2005	21 454		5 1,200
2019 30,222 37,103 94.3 81.7 59.1 59.1 43.3 76.3 2006 21,659 2019 32,194 38,376 93.9 88.1 590.5 58.6 48.3 798.7 2020 34,266 40,084 93.7 90.7 61.0 61.1 45.0 80.8 2007 21,845 2021 35,194 42,506 92.8 89.1 595.5 54.8 47.0 78.5 2022 36,277 42,549 92.9 91.3 61.4 58.1 51.5 80.1 42.549 Match rates were calculated after running the Match algorithm and do not include SOAP data. Physician (R) positions are excluded.										_500	2.,101	2021	35 194 *
2019 32,194* 38,376 93.9 88.1 * 59.0 * 58.6 * 46.3 * 79.6 * 2020 34.266 * 40,084 93.7 90.7 * 61.0 * 61.1 * 45.0 * 80.8 * 2007 21,845 2022 36,277 2022 36,277 * 42,549 92.9 91.3 * 61.4 * 58.1 * 51.5 * 80.1 * 47.0 * 78.5 * 47.0 *										2006	21,659	2021	55,154
2021 35,194* 42,508 92.8 89.1 59.5 54.8 47.0 78.5 2002 36,277* 42,549 92.9 91.3 61.4 58.1 51.5 80.1* Astich rates were calculated after running the Match algorithm and do not include SOAP data. Physician (R) positions are excluded.												2022	36 277 *
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Metch rates were calculated after running the Metch algorithm and do not include SOAP data. Physician (R) positions are excluded.													
	2022	36,277*	42,549	92.9	91.3 *	61.4 *	58.1*	51.5*	80.1*				
	Match rate	s were calculated	after running the	Match algorith	nm and do not	include SOAP of	fata. Physician	(R) positions	s are excluded.				W

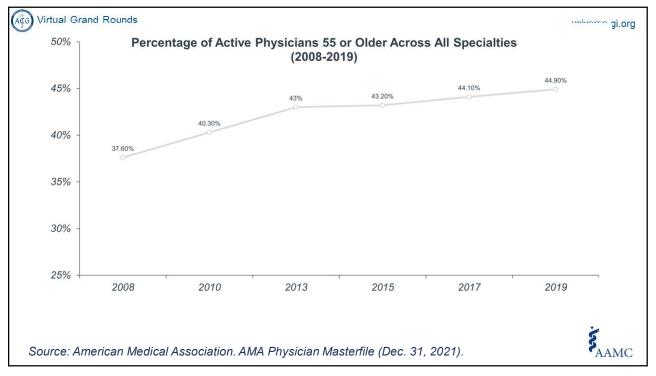
	47	2023			2022		1515	2021			2020		10	2019		
	No. of	% F	lled	No. of	% F	illed	No. of	% Fil	led	No. of	% Fil	led	No. of	% Fi	lled	
Specialty		U.S. ME	Tot	Pos.	U.S. N	D Tot		U.S. MD	Tot		U.S. MD	Tot		U.S. MI) Tot	
Addiction							j									
Addiction Medicine*	201	34.8	70.1	-			-			-		-	-			
Addiction Psychiatry	115	34.8	65.2	1 -	-		-			-		-	-			
Allergy and Immunology				1			1									
Allergy and Immunology	156	68.6	98.1	147	68.7	98.0	146	75.3	99.3	142	65.5	95.1	137	71.5	97.1	
Anesthesiology				i .			i			Î.			i			
Pain Medicine	377	55.2	95.0	378	61.4	95.8	349	61.6	96.6	367	67.6	98.4	359	63.0	96.1	
Pediatric Anesthesiology	215	47.4	63.7	226	51.8	73.0	218	51.8	77.1	220	49.1	75.5	216	59.3	83.3	
Emergency Medicine				j .			1			1			1			
Clinical Ultrasound**	233	47.2	64.8	218	51.8	71.1	196	60.7	81.6	216	36.6	54.2	194	35.1	49.0	
Emergency Medical Services	115	48.7	72.2	111	47.7	73.0	92	64.1	82.6	100	42.0	62.0	90	55.6	75.6	
Global Emergency Medicine**	33	57.6	66.7	32	53.1	68.8	-			-	-	-	-			
Medical Toxicology*	49	73.5	100.0	54	74.1	92.6	50	50.0	68.0	51	58.8	76.5	54	51.9	66.7	
Headache Medicine				1			1			-						
Headache Medicine**	50	46.0	72.0	-						-	124		-			
Internal Medicine				1			i			ì			ì			
Adult Congenital Heart Disease	22	40.9	63.6	22	54.5	59.1	19	57.9	84.2	23	43.5	73.9	9	44.4	55.6	
Advanced Heart Failure & Transplant Cardiology	127	29.1	55.9	121	27.3	57.0	118	35.6	63.6	115	33.9	69.6				
Cardiovascular Disease	1,152	48.5	100.0	1,120	50.7	99.8	1,045	52.5	99.7	1,010	53.1	99.8	951	52.2	99.3	
Clinical Cardiac Electrophysiology	132	50.0	97.7	130	43.1	94.6	129	50.4	96.1	135	45.2	85.2	130	28.5	62.3	
Critical Care Medicine	182	30.2	96.7	160	42.5	98.1	-			-		-				
Endocrinology, Diabetes, and Metabolism	359	29.0	95.0	348	31.6	98.3	347	24.8	93.4	329	31.9	92.7	326	35.6	93.9	
Gastroenterology	657	59.4	99.8	616	60.2	99.7	590	59.7	99.0	577	62.6	98.6	525	62.3	97.9	

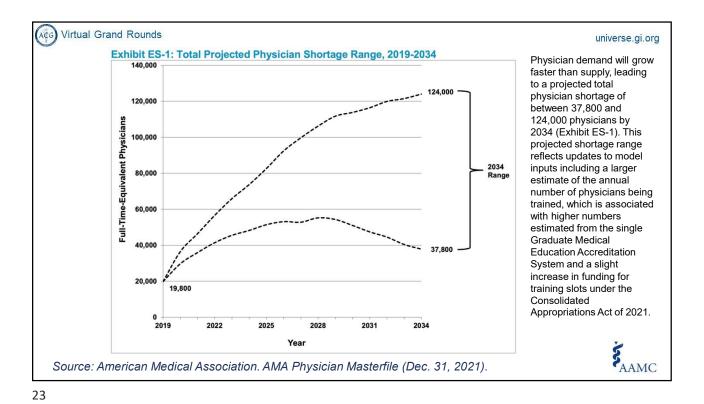












National physician shortages projected in 2025

Seven internal medicine subspecialties

allergy and immunology
cardiology
dermatology
gastroenterology
hematology/oncology
pulmonology
rheumatology

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty



Regional national physician shortages projected in 2025

Greatest shortages projected

- cardiologists (7,080 FTEs)
- gastroenterologists (1,630 FTEs)
- hematologists/oncologists (1,400 FTEs)
- pulmonologists (1,400 FTEs)

The Northeast is projected to have a surplus of physicians in all internal medicine subspecialties.

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty



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National estimates of physician supply and demand of IM subspecialties (2013-2015)

Cubenosialty ²	Baseline Estimates (FTEs, 2013)	Projections (FTEs, 2025)				
Subspecialtya	Supply = Demand ^b	Supply	Demand	Difference ^c		
Allergy and Immunology	4,480	4,140	4,620	-480		
Cardiology	27,940	28,560	35,640	-7,080		
Dermatology	11,380	13,100	13,530	-430		
Endocrinology	7,440	9,030	8,750	280		
Gastroenterology	14,610	15,540	17,170	-1,630		
Hematology/Oncology	15,890	18,100	19,500	-1,400		
Infectious Disease	8,420	10,610	10,400	210		
Nephrology	9,190	12,120	11,990	130		
Pulmonology	12,380	14,110	15,510	-1,400		
Rheumatology	5,480	6,330	6,610	-280		

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty



(AG) Virtual Grand Rounds

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Northeast estimates of physician supply and demand of IM subspecialties (2013-2015)

	Baseline	Estimates (FTEs, 2013)	Proj	ections (FTI	Es, 2025)
Region ^a and Subspecialty ^b	Supply	Supply Demand		Supply	Demand	Difference ^c
Northeast						
Allergy and Immunology	1,010	820	190	810	790	20
Cardiology	7,120	5,160	1,960	6,570	6,050	520
Dermatology	2,560	2,310	250	2,670	2,530	140
Endocrinology	2,080	1,420	660	2,260	1,530	730
Gastroenterology	3,760	2,840	920	3,600	3,060	540
Hematology/Oncology	4,100	2,880	1,220	4,170	3,240	930
Infectious Disease	2,360	1,510	850	2,520	1,710	810
Nephrology	2,150	1,650	500	2,500	1,940	560
Pulmonology	3,060	2,300	760	3,160	2,640	520
Rheumatology	1,380	1,090	290	1,460	1,190	270

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty



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(AG) Virtual Grand Rounds

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Midwest estimates of physician supply and demand of IM subspecialties (2013-2015)

	Baseline	Estimates (FTEs, 2013)	Proj	ections (FTI	Es, 2025)
Region ^a and Subspecialty ^b	Supply	Demand	Difference ^c	Supply	Demand	Difference ^c
Midwest						
Allergy and Immunology	930	910	20	740	870	-130
Cardiology	5,920	6,280	-360	5,570	7,360	-1,790
Dermatology	2,030	2,540	-510	2,140	2,800	-660
Endocrinology	1,480	1,630	-150	1,580	1,760	-180
Gastroenterology	2,780	3,230	-450	2,690	3,500	-810
Hematology/Oncology	3,210	3,320	-110	3,310	3,750	-440
Infectious Disease	1,610	1,960	-350	1,790	2,230	-440
Nephrology	1,800	1,790	10	2,180	2,110	70
Pulmonology	2,460	2,770	-310	2,480	3,210	-730
Rheumatology	1,110	1,160	-50	1,160	1,270	-110

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty



(AGG) Virtual Grand Rounds

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South estimates of physician supply and demand of IM subspecialties (2013-2015)

South						
Allergy and Immunology	1,600	1,550	50	1,610	1,590	20
Cardiology	9,840	10,800	-960	10,500	13,960	-3,460
Dermatology	3,910	3,990	-80	4,700	4,830	-130
Endocrinology	2,460	2,870	-410	3,200	3,440	-240
Gastroenterology	5,090	5,310	-220	5,690	6,380	-690
Hematology/Oncology	5,410	6,210	-800	6,380	7,740	-1,360
Infectious Disease	2,930	3,240	-310	3,910	4,060	-150
Nephrology	3,440	1,830	1,610	4,660	5,330	-670
Pulmonology	4,290	4,610	-320	5,070	5,880	-810
Rheumatology	1,830	1,980	-150	2,170	2,440	-270

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty



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(Agg) Virtual Grand Rounds

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West estimates of physician supply and demand of IM subspecialties (2013-2015)

West						
Allergy and Immunology	940	1,190	-250	980	1,380	-400
Cardiology	5,060	5,720	-660	5,910	8,270	-2,360
Dermatology	2,870	2,550	320	3,590	3,380	210
Endocrinology	1,420	1,520	-100	2,000	2,010	-10
Gastroenterology	2,970	3,220	-250	3,560	4,240	-680
Hematology/Oncology	3,180	3,480	-300	4,250	4,760	-510
Infectious Disease	1,520	1,720	-200	2,400	2,390	10
Nephrology	1,810	1,760	50	2,790	2,610	180
Pulmonology	2,570	2,700	-130	3,400	3,780	-380
Rheumatology	1,160	1,250	-90	1,540	1,700	-160

https://bhw.hrsa.gov/sites/default/files/bureau-health-workforce/data-research/IM-subspecialty





GI physician shortage 'a significant concern' - December 28, 2022

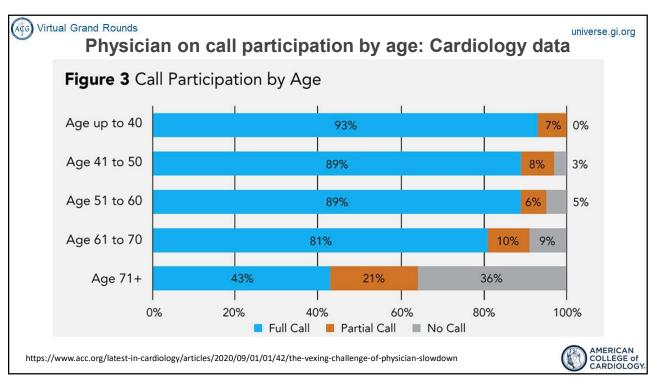
Peter Sinclair, public affairs specialist at the Bureau of Health Workforce in the Health Resources and Services Administration (HRSA).

"Gastroenterology is among the highest of the projected shortages alongside cardiology, hematologists/oncologists and pulmonologists."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage



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The Vexing Challenge of Physician Slowdown: How to Create an Effective Policy

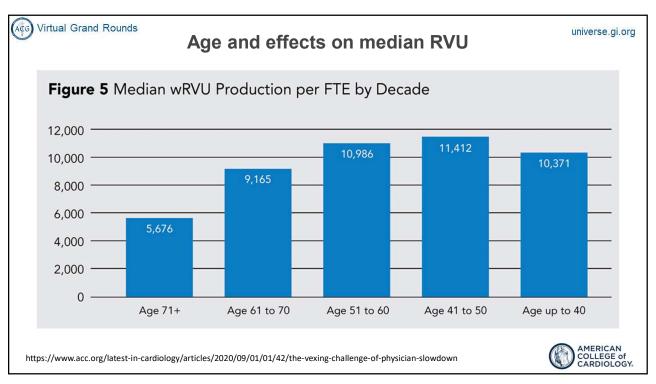
If a physician reduces or discontinues call but continues to carry full or nearly full daytime workloads, the practice might not support a full new hire.

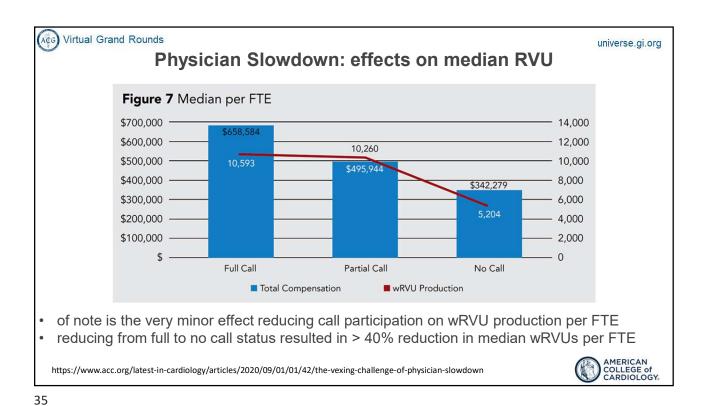
Space & exam room capacity impact potential addition of another daytime doctor.

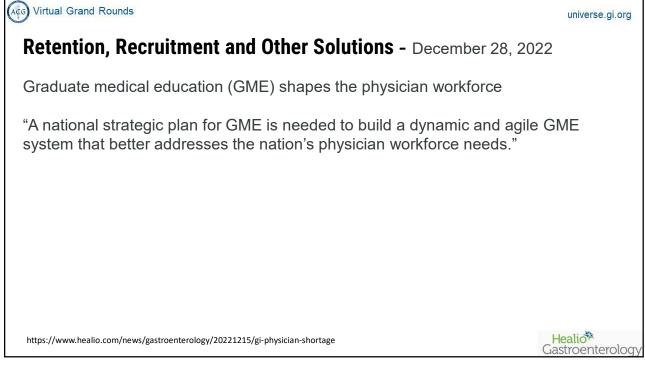
https://www.acc.org/latest-in-cardiology/articles/2020/09/01/01/42/the-vexing-challenge-of-physician-slowdown and the state of the st



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PRESS RELEASE

AAMC Supports Resident Physician Shortage Reduction Act of 2023

Resident Physician Shortage Reduction Act of 2023

- Reps. Terri Sewell (D-Ala.) and Brian Fitzpatrick (R-Pa.)
- Bipartisan legislation
- gradually expand the number of Medicare-supported residency positions by 14,000 over seven years.



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Gastroenterologists: 5 workforce stats to know

Paige Haeffele - Wednesday, April 5th, 2023

There are 15,678 active gastroenterologists in the country, according to the Association of American Medical College's "2022 Physician Specialty Data Report."

Here are four more stats on the gastroenterology workforce to know:

- 1. A total of 12,576 gastroenterologists (80.3 percent) are men and 3,083 (19.7 percent) are women.
- 2. There are 20,830 people per active gastroenterologist.
- 3. Of all active gastroenterologists, 7,710 (49.2 percent) are younger than 55 and 7,965 (50.8 percent) are 55 or older.
- 4. The majority of gastroenterologists (14,116 [90%]) practice patient care, whereas the remainder focus on teaching, research or other areas.

https://www.beckersasc.com/gastroenterology-and-endoscopy/gastroenterologists-5-workforce-stats-to-know.html.

GI & ENDOSCOPY



Advanced practitioners will fill gap left by retiring gastroenterologists

Michael Weinstein, MD, president & CEO at Silver Spring, Md.-based Capital Digestive Care

"I think the private equity investment in medical practices is part of the physician shortage by allowing some physicians to retire earlier."

"COVID has scared off some of older physicians from patient contact."

Becker's ASC Review Podcast 2022

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Physician Workforce Shortage: Thought leader quotes

Collected from various healthcare publications.



Advanced practitioners will fill gap left by retiring gastroenterologists

Michael Weinstein, MD, president & CEO at Silver Spring, Md.-based Capital Digestive Care

"GI physician demand could drop off if the market shifts clinical responsibilities to other clinicians."

"Gastroenterology fellowships are kind of fixed. They can't grow to meet the demand."

"Nurse practitioners & physician assistants will replace some of the need for the actual gastroenterologists."

"It takes 13 years to train a gastroenterologist. It only takes three or four years to train an APP."

Becker's ASC Review Podcast 2022



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GI physician shortage 'a significant concern' - December 28, 2022

Physician recruiter **Eric Rose**, **MBA**, group vice president of HCA Physician Services Group, noted that an increase in colonoscopy screening awareness may also be contributing to the increased demand for GI care.

"It's this double-edged sword where the GI industry has done a great job of advertising what patients need to do (screening colonoscopy)."

"But this has inundated physicians with patient visits."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage





GI physician shortage 'a significant concern' - December 28, 2022

Anne Marie Lennon, MD, PhD, FASGE, professor of medicine and director of gastroenterology and hepatology at Johns Hopkins Medicine.

"In the past, physicians often worked into their 70s - that trend appears to be changing."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage



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GI physician shortage 'a significant concern' - December 28, 2022

Daniel J. Pambianco, MD, FACG, managing partner of GastroHealth in Charlottesville, Virginia, and ACG president.

"The decrease in gastroenterologists and hepatologists - combined with the increased population - has led to and will further the demand for advanced practice providers."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage





Retention, Recruitment and Other Solutions - December 28, 2022

Joseph J. Vicari, MD, MBA, FASGE, gastroenterologist at Rockford Gastroenterology Associates.

"Too many physicians are leaving practice and not enough coming in to take their place."

"Retaining physicians, attracting the younger generation, and increasing fellowship opportunities are key to mitigating this growing problem."

"Job sharing may also become the future of keeping practices staffed and running."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage



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Retention, Recruitment and Other Solutions - December 28, 2022

Joseph J. Vicari, MD, MBA, FASGE, gastroenterologist at Rockford Gastroenterology Associates.

Suggestions to increase physician retention

- competitive salary
- · work schedule with robust vacation
- · generous benefits package
- ample opportunities for continuing education
- · be flexible during staff negotiations

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage





Retention, Recruitment and Other Solutions - December 28, 2022

Joseph J. Vicari, MD, MBA, FASGE, gastroenterologist at Rockford Gastroenterology Associates.

"Gis must develop robust APP programs within their practices."

"Refine communication lines where triage phone nurses may take care of patients without alarming symptoms."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage



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Retention, Recruitment and Other Solutions - December 28, 2022

Darrell S. Pardi, MD, MS, professor of medicine and chair of gastroenterology and hepatology at Mayo Clinic Rochester.

"Decreasing the flow of physicians out of the system is a critical need to begin addressing the physician shortage"

"This can be done by making the job more meaningful and less exhausting through tactics such as expanded team-based care and the creation of novel digital solutions that make our work more efficient."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage





Retention, Recruitment and Other Solutions - December 28, 2022

Eric Rose, MBA, group vice president of HCA Physician Services Group

"It's important to retain because you're not going to be able to replace quickly."

"It can take an average of 18 to 24 months to replace a GI physician.

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage



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Retention, Recruitment and Other Solutions - December 28, 2022

Aaron J. Shiels, MD, Rockford Gastroenterology, Illinois. Managing partner

"In the future, gastroenterologists will spend the majority of their time performing endoscopic procedures."

"Physicians limited time spent performing cognitive services will be focused on complex inflammatory bowel disease, hepatology, and pancreaticobiliary disease."

"Increasing use of APPs will improve patient access, improve quality of care and improve clinic efficiency."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage





Retention, Recruitment and Other Solutions - December 28, 2022

When asked how the physician shortage can be improved, the consensus from experts was clear: increase fellowship positions.

"Short of that, it's really going to be APPs."

https://www.healio.com/news/gastroenterology/20221215/gi-physician-shortage



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Gastroenterology Physician Workforce Shortage

James Weber, MD, founder and CEO of GI Alliance

"There's something like, three job openings for every fellow that's coming out of training to fill."

"We're seeing many physicians retiring a little earlier, getting burnout, and not in the workforce as long."

 $\frac{\text{https://www.beckersasc.com/gastroenterology-and-endoscopy/whats-causing-gastroenterologys-workforce-shortage.html}{3/23/23}$

BECKER'S

GI & ENDOSCOPY



Gastroenterology Physician Workforce Shortage

James Weber, MD, founder and CEO of GI Alliance

"We're trying to make the jobs better, happier, and more fulfilling for physicians, so they stay in the workforce longer."

"We're bringing in advanced providers, nurse practitioners, and physician assistants who can be incredibly bright and great caregivers under the guidance of a physician.

https://www.beckersasc.com/gastroenterology-and-endoscopy/whats-causing-gastroenterologys-workforce-shortage.html



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Physician Workforce Shortage: retirement concepts



"Pre-Retirement"

Newer term describing physicians about 10-15 years out from retirement

- · cohort is more likely to make career changes
- · move to their preferred retirement destination
- gradually ramp down their pace of practice

https://www.advisory.com/blog/2022/05/physician-retirement



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Early Retirement

Reasons

- personal health challenges
- · parent or spouse in poor health
- burnout
 - worst in critical care and emergency medicine
- financial readiness, independence, FIRE
 - FIRE = financial independence retire early
- "second act"
 - new business venture
 - teaching career
 - non-profit work
- COVID
 - · personal fear
 - fear for loved ones (parent or spouse)





Impact of financial independence

Increased awareness of stressors

- pages
- procedural delays
- urgent calls
- · after hours call
- prior authorization
- · precertificiation
- · board certification
- mandated CME (8 hr opiate prescription requirement)

Medical Economics

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Physician retirement by age group

Who Retires at 30 to 35?

- Stay-at-home spouse (care of children)
- Wealthy (inheritance, marriage, successful business)

Who Retires at 35 to 39?

- Career Transitioner (Some realize the bedside is not where they belong)
- The Planner (frugal, avoided medical school debt)

Who retires at 40 to 45?

• Mid-Life Crisis & Burnout

Who Retires at 45 to 49?

- The Family Man or Woman (cherish last years with children)
- Second Breadwinner. (a married couple have a combined 30 to 50 years of career earnings)

Medical Economics



Physician retirement by age group

Who Retires at 50 to 59?

 The Prudent. years of career earnings and compound interest to pad retirement accounts.

Medical Economics

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Physician retirement by age group

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Who Retires at 60 or above?

- The Fed Up.
 - · electronic health record.
 - · insurance denials. Increasingly onerous
 - Board Certification maintenance requirements.
 - Fewer support staff.
 - Decreased reimbursements
 - · metrics measured without any demonstrated benefit
- The Truly Happy
 - retiring after age 60 is not a reflection of any kind of failure, but a confirmation of resounding career success.

Medical Economics

Acg Virtual Grand Rounds

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3 steps to plan for physician retirements

1. Start leveraging the experience of pre-retirement doctors

help with training, care protocols, and other clinical best practices.

2. Double down on recruitment in most impacted specialties.

• Build up pipeline before physicians leave.

3. Retire physicians strategically.

- Attempt a phased approach to retirement planning
- · proactively assess workforce needs
- · recruit with advance notice

Potential options for retention

- allow part-time employment
- reduce call coverage
- offer flexible PTO

https://www.advisory.com/blog/2022/05/physician-retirement



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Virtual Grand Rounds Physicians & administrators don't agree regarding retirement

Jackson physician search survey

How much notice should a physician provide prior to retirement?

- Physicians think six months is ample notification time prior to retirement
- · Administrators would prefer one to three years

What drives physicians to retire?

- Physicians rank burnout as the top reason driving their retirement plans
- · Administrators believe age drives physician retirement.

Many physicians don't want to fully retire

plan to work part-time or contract somewhere else.

https://www.healthcare finance news.com/news/physicians-administrators-dont-see-eye-eye-retirement

HEALTHCARE



Virtual Grand Rounds Physicians & administrators don't agree regarding retirement

Healthcare finance news survey

Factors physicians consider regarding delaying full retirement

- would delay if offered part-time status (58%)
- flexible schedules (52%).
- Reducing or eliminating on-call requirements (42%)

69% of health care organizations do not have a succession plan to prepare for physician retirements.

MGMA poll: 61% of practice managers said they don't have a succession plan for physician leaders.

https://www.healthcarefinancenews.com/news/physicians-administrators-dont-see-eye-retirement



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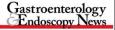
Retirement transition concepts

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One GI groups approach to retirement

- must be 55 years of age or older
- must have served within the group for 15 years
- required to give two years' notice.
- then, MD can go off call and continue to see established patients
- no new patients or new consults.
- reduced rate of ancillary revenue distributions for a two-year period.
- If notification < 2 years, then time-proportionate reduction in revenue distribution, along with financial penalty.
- · must be productive enough to cover overhead
- must relinquish ancillary income by selling 50% equity in ASCs

https://www.gastroendonews.com/PRN/Article/01-17/Know-When-to-Fold-Them-Handling-Retirement-From-GI-Practice/39039





Virtual Grand Rounds Financial buyout considerations for retiring MDs

universe.gi.org

Equity comes into play with a building and ASC

- Building is usually a separate LLC.
- Buy-in to building is encouraged but not mandatory
- Some groups allow 5 years before you must be bought out after retirement

Endoscopy center (ASC)

- private equity (PE)
- selling out endoscopy centers to a hospital
- completely or as a joint venture.
- nothing is left for new young partners
- · difficulties with recruitment

https://www.gastroendonews.com/PRN/Article/01-17/Know-When-to-Fold-Them-Handling-Retirement-From-GI-Practice/39039, when the substitution of the properties of the propertie



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Virtual Grand Rounds Financial buyout considerations for retiring MDs

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Accounts receivable (AR) and other issues

- pay accounts receivable (AR) up to 6 months after their departure
- provide them tail insurance coverage
- buy out of their equity positions in ancillary services (ASC, etc)
- no "golden parachute"

https://www.gastroendonews.com/PRN/Article/01-17/Know-When-to-Fold-Them-Handling-Retirement-From-GI-Practice/39039

<u>Gastroenterology</u> Endoscopy News



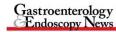
Mandatory retirement age

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Most groups do not implement a mandatory retirement policy

- · consider allowing retiring physicians the option of an employed position
- · such as a locum agreement
- · no longer a partner
- no longer vote

https://www.gastroendonews.com/PRN/Article/01-17/Know-When-to-Fold-Them-Handling-Retirement-From-GI-Practice/39039. The properties of th



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The nonproductive senior physician

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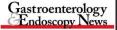
Difficult situation

- · no such thing as a "graceful ease out"
- · will be contentious
- have clear policy in place before the event occurs.
- · ancillary revenues may be divided essentially equally despite productivity
- require all shareholder physicians maintain yearly collections above amount needed to cover base salary

Illness or incompetence

group can step in and force retirement.

https://www.gastroendonews.com/PRN/Article/01-17/Know-When-to-Fold-Them-Handling-Retirement-From-GI-Practice/39039. The state of the property of the propert





Physician Slowdown: How to Create an Effective Policy

Management Tips

- create a formal policy
- · predefine a finite time the physician may remain in reduced status
- · do not address each request individually
- reduction in workload or call participation must have an impact on compensation

https://www.acc.org/latest-in-cardiology/articles/2020/09/01/01/42/the-vexing-challenge-of-physician-slowdown



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Physician Slowdown: How to Create an Effective Policy

Cutting back hours is helping doctors cope with burnout.

"Some physicians take > 20% pay cut to decrease their burden."

"4 days on clinical time with patients with fifth 'day off,' for paperwork and documentation"

Marie Brown, MD, director of practice redesign at the American Medical Association

 $https://www.medscape.com/viewarticle/990903?icd=login_success_email_match_norm\#vp_2$





Physician retirement outlook: 10 things to know

- 1. Physicians rank burnout as the number one reason driving retirement plans; administrators believe it is age.
- 2. Nearly 60 percent of Generation X physicians plan to retire by age 60.
- 3. Only 12% of physicians intend to set a retirement date and commit to full retirement.
- 4. Administrators prefer 1-3 years advance notice prior to retirement
- 5. Economic concerns drive retirement delays in 40% of physicians.

Jackson Physician Search - Zoe McClain - Thursday, July 6th, 2023

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Physician retirement outlook: 10 things to know

- 6. COVID-19 pandemic caused 25% of physicians to plan early retirement
- 7. Approximately one in five administrators report an increase in physician retirement from pre-COVID-19 projections.
- 8. Of physicians aged 51-60, 12 percent currently work part-time.
- 9. Part-time options were cited as delay retirement reason by 58% percent.
 - Flexible schedules (52%)
 - reducing or eliminating on-call requirements (42%)
- 10. Only 26 percent of respondents reported their organization had a formal, written succession plan for physician retirements.

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Physician workforce shortage: conclusions

- · increase the number of medical school graduates
- expand residency programs (GME)
- · expand telemedicine
- · develop policies to enhance elder physician retention
- increased APP role in healthcare delivery
- collaboration between healthcare organizations, educational institutions, & policymakers.

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